		THE HEREFORDSHIRE I	PUBLIC SERVICES VISION				
	Working together to deliver eff	ficient, excellent services and improve out	comes for the people of Herefordshire. We	aim to put PEOPLE at the heart of everyth	ing we do.		
			Our shared values are;				
	-	ating people fairly, with compassion, resp					
Excellence – striving for excellence and the highest quality of service, care and life in Herefordshire,							
Openness – being open, transparent and accountable for the decisions we make,							
Partnership – working together in partnership and with all our diverse communities,  Listening – actively listening to, understanding and taking into account people's views and needs,							
Environment – protecting and promoting our outstanding natural environment and heritage for the benefit of all.							
OUR PRIORITIES TO MEET THE VISION ARE TO							
1. Create a thriving economy	2. Improve health care & social care	3. Raise standards for children and	4. Promote self reliant local	5. Create a resilient Herefordshire	6. Commission the right services		
	·	young people	communities				
We will ensure that our priorities are met by the achievement of the following long term outcomes							
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LONG TERM OUTCOMES							
1.1 The regeneration of	2.1 Improved intervention and support	3.1 Sustainable educational provision	4.1 Vibrant cultural opportunities	5.1 The preservation and enhancement	6.1 High quality assessments of need		
Herefordshire with a particular	for older people and keeping them	throughout Herefordshire		of our environment.			
focus on Hereford City	safe						
1.2 The delivery and maintenance of	2.2 A robust & healthy provider market	3.2 Improved intervention and support	4.2 Safe places where people feel secure	5.2 Accessible services and countryside	6.2 Streamlined, working practices		
key infrastructure including actions to reduce congestion		for children & young people and keeping them safe					
1.3 Growing businesses, jobs & wage	2.3 Financial balance across	3.3 Improved performance by early	4.3 Enhanced local democracy and	5.3 A strong regional and national	6.3 High levels of customer and		
levels.	Herefordshire's health & social care	years and primary school pupils	community engagement.	reputation	citizen satisfaction		
	economy	including vulnerable groups relative	and the second s				
	· ·	to their peers					
1.4 The development of	2.4 The development of a new local	3.4 Reduced child poverty	4.4 Ways of working that reflect the	5.4 The protection of people's health &	6.4 A high quality workforce		
employment skills, including	commissioning infrastructure		needs and priorities of people & place	wellbeing			
access to higher education							
1.5 A reduction in health inequalities	2.5 Good quality corporate and clinical	3.5 Families & communities that are	4.5 A balanced housing market to meet	5.5 Increased equality of opportunity			
for the working age population	governance standards are	able to support all children & young	residents needs				
1.6 Improved access to superfast	embedded in all services provided  2.6 A reduction in health inequalities for	people effectively  3.6 A reduction in health inequalities		5.6 Sustainable public transport			
broadband and wider use of	frail, elderly people	for children & young people		provision			
technologies	Trail, clacity people	Tot children a young people		p. Ovision			
	2.7 More people retaining their						
	independence through greater						
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Ensuring that our policies improve the	Ensuring that our policies are	Ensuring that our policies improve	
localities	evidence	well being	
where we live, work and play	based	in Herefordshire	

We will deliver our vision through the implementation of our "Rising to the Challenge" change programme which has the following five work streams:

choice and control

**Customer focus** 

Communities first

Streamlining the business

**Better services** 

People and Performance